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Scottish Government Chief Surveyor

- principal property adviser to the Scottish Ministers, providing assurance, scrutiny and advice
- delivers professional advice and services within Scottish Government and across the wider public sector to optimise the use and sustainability of Scottish Ministers' property assets
- co-chair Property Controls, on various boards
- developing and delivering Smarter Workplaces
- advising policy leads on all matters relating to property and
- setting standards across Scottish public property

What is public sector asset management?

“Asset management is a key part of business planning which connects at a strategic level, decisions about an organisation’s business needs and it’s future needs”

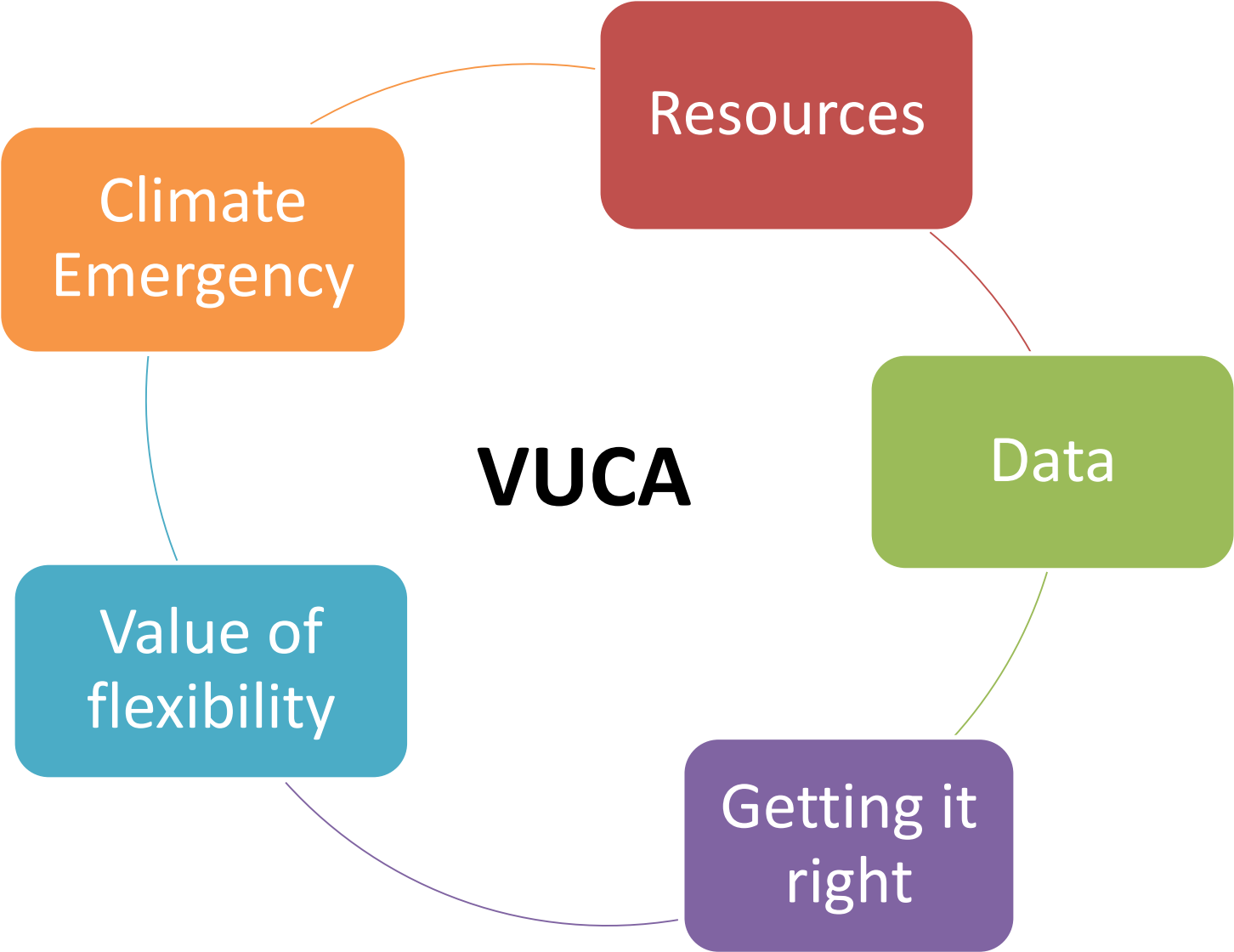
Sir Michael Lyons, Towards Better Management of Public Sector Assets, 2004

“the combined property portfolio of the public sector.....is considered as a single strategic resource for service delivery. Property is a tool to support the delivery of services to all citizens”

Cambridge Partnership, 2011

Public sector property is an enabling tool and good asset management supports delivery of public services

Public sector assets - the Wicked challenges



Climate Emergency

- No single solution to this one!
- UK buildings account for around 30% of the UK's carbon emissions – heat, cooling and electricity
- Automated fault detection and diagnosis systems alone can achieve up to 20% energy savings
- Dual challenge – alongside economic growth
- Infrastructure Commission report 2020

“Most of the underlying infrastructure that will be used in 30 years time already exists today. It is therefore essential that these assets are most effectively and efficiently utilised, maintained and enhanced to net carbon zero readiness”

- Asset management strategies
- Guidance on assessing net zero carbon and inclusive econ growth
- Presumption in favour of shared facilities
- Circular economy roadmap
- Resilience and adaption needs

Resources

- People
 - Grow your own strategy
 - Recruitment and retention
- Funding
 - Alignment of strategic priorities
 - How much is enough

“7 percent of millennials said they would take a modest pay cut in exchange for a better office environment”

Live Work Play: Millennials
Myths and Realities, CBRE
2016

“For millennials, work must have meaning. They want to work for organisations with a mission and purpose”

How Millennials Want
to Work and Live, Gallup 2016

Data

Property data; What, where, how much

- How do we know what we have
- Why do we need to know
- How do we gather and maintain data
- What are the opportunities
- Blockchain – the emperor’s new clothes?

Value of flexibility

- How will we be working in the future?
- What does it cost to retain flexibility?



Getting it right

Work Collectively

- Listen to a wide range of perspectives
- Take home to your organisations
- Work together to identify and align strategic priorities
- Apply principles